GRANT HOFFMAN

grantshoffman@gmail.com / www.grantshoffman.com / South Elgin, Illinois

EXPERIENCE

Poly

\$1.7B hybrid working company - video, voice, and headsets

Executive Vice President and Chief Supply Chain Officer

2021 to present

- O Santa Cruz, California
- HP Inc. signed a definitive agreement to acquire Poly for \$3.3B.
- Direct report to the CEO with significant Board and Investor interaction.
- · Layered my operational experience with the art of how to interact with Board members external investors.
- Managed 3,000 employees globally including an internal manufacturing facility in Mexico.
- A complete organizational overhaul including a \$30M supply chain digital transformation.

Lenovo Mobile

\$60B consumer electronics company

VP and Head of Supply Chain

iii 2016 to 2021

O Chicago, Illinois

- · Gartner recognized top 15 Supply Chain.
- Responsible for end-to-end global supply chain for Lenovo's \$6B Mobile Devices group.
- Direct report to the President of Lenovo Mobile.
- · Managed 15,000 employees and a \$65M budget.
- Redesign of Asia operations including North America tariff strategy saving \$28M annually.

VP Business Operations

2014 to 2016

O Chicago, Illinois

- · Expanded distribution from 11 to 134 countries.
- Developed predictive analytics program which is now the foundation of Lenovo's digital supply chain.
- Won Lenovo Leadership award, only given to 3 out of 5,000 employees.

Google

\$6B manufacturer of consumer electronics owned by \$270B Google

VP Business Operations – Motorola

2012 to 2014

♀ Chicago, Illinois

- · Opened the first smart phone manufacturing facility in the United States.
- $\cdot \ \mathsf{Part} \ \mathsf{of} \ \mathsf{the} \ \mathsf{team} \ \mathsf{that} \ \mathsf{launched} \ \mathsf{a} \ \mathsf{direct} \ \mathsf{to} \ \mathsf{consumer} \ \mathsf{smart} \ \mathsf{phone} \ \mathsf{that} \ \mathsf{was} \ \mathsf{fully} \ \mathsf{customizable} \ \mathsf{and} \ \mathsf{delivered} \ \mathsf{to} \ \mathsf{your} \ \mathsf{doorstep} \ \mathsf{in} \ \mathsf{24} \ \mathsf{hours}.$

Motorola

\$30B consumer electronics and communication equipment

Senior Director Supply Chain

2008 to 2012

♥ Libertyville, Illinois

- Reduced inventory by \$1.6B applying 'Value Chain' inventory management principles.
- Saved \$100M reduction in Excess & Obsolescence by improving cycle time for identifying excess components.

Continental

\$34B Automotive supplier

Senior Manager Business Planning

2006 to 200

Oper Park, Illinois

- For the love of automobiles.
- · Learned the foundations of fiscal responsibility and long-term strategic planning.

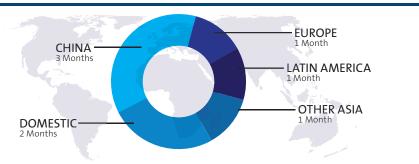
Del Monte Foods

\$2B CPG company

iii 1996 to 2005

- Naperville, Illinois
- Humble beginnings. Management trainee with a metal desk in the middle of a union production facility.
- I learned quality is the foundation of success for a company that has been in business for 100 years.
- Moved through various operational positions including working M&A and leading continuous improvement.

HISTORICAL ANNUAL TRAVEL





FAVORITE QUOTE

"Ancora Imparo" I'm Still Learning Michelangelo at Age 87

MOST PROUD OF

- \$3.3B sale of Poly (pending)
- Promoted to VP by Larry Page
- 10 times bought, merged or sold and I still love change
- Success in four different industries
- My four kids are socially adjusted, independent thinkers
- The careers I played a small role in helping develop

STRENGTHS

- Connecting a third-tier supplier to the performance of an end customer
- Ability to align dozens of different cultures to focus on one common goal
- · Hard work, there is no substitute

LEADERSHIP STYLE

Authentic, Collaborative and Results Focused

EDUCATION

MBA Northern Illinois University 2006

BS Business Management with a minor in Economics Northern Illinois University 1996

Executive Advisory Board University of Wisconsin, Northern Illinois University, Institute of Business Forecasting (IBF)